



# Managing Change in University Administration: perspectives from the UK

23<sup>rd</sup> May 2019, AAA annual conference  
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Is the university you work at undergoing a significant process of change or transformation?

Yes/No/Don't know

Do you feel prepared for what this change means in your role?

Yes/No/Don't know

- Institutional context
- National context
- Global context

# Royal Holloway and Bedford New College



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## The 10 most beautiful universities in the UK

They say that beauty is in the eye of the beholder, but you'd be hard-pressed to find somebody who can't see the beauty in these 10 UK universities

January 1 2018



Here at *Times Higher Education Student* we have thought long and hard about which universities are deemed the most beautiful in the UK, with rolling green spaces, and Gothic and modern buildings.

### 1. Royal Holloway

Located in Egham, a Surrey town between Windsor and Heathrow, Royal Holloway, University of London is often hailed as one of the most beautiful universities in the world. The main Founder's Building (pictured above) was originally home to a women-only college, but it now houses a picture



# International partnerships



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- International Foundation Year – partnership with Study Group
- Transnational 'flying faculty' programmes – partnership with Kaplan Singapore
- Online distance learning programmes – partnership with University of London Worldwide
- MOOCS – partnership with Futurelearn (The Open University)
- Over 100 student exchange partnerships – 70 with European universities (Erasmus+), 30 with rest of world (International Exchange)



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PROGRAMMES





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## Join the Principal's Digital Futures Advisory Group



HESA



HESA Data Futures

## New Cyber Security and Big Data Innovation Centre to be built at Royal Holloway

> About us > News

Date: 19 December 2018

Funding of £5million has been granted by Enterprise M3 Lep (EM3) to Royal Holloway, University of London, to help build a brand new, state-of-the-art cyber security and big data centre on its campus.





# Current issues in UK Higher Education



- Financial instability and uncertainty
- Government policy vs institutional autonomy
- Marketisation and consumerisation
- Student (and staff) wellbeing and mental health
- Digital 4.0
- Access, equality and diversity
- Employability and value for money
- **IMPACT OF BREXIT!**

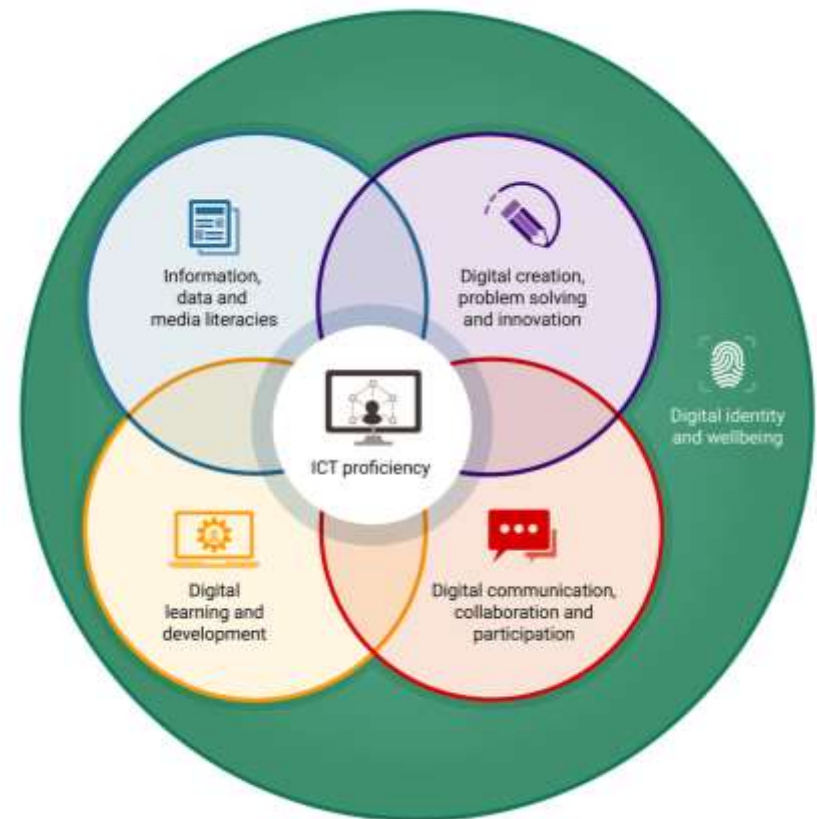


WHO  
ARE WE  
GOING TO  
**BLAME** FOR  
OUR PROBLEMS  
NOW?





- JISC Education 4.0 concept
- Spring 2019 *Horizons report on emerging technologies and education* – focus on mental health challenge
- JISC Good Practice guides, e.g. 'How to shape your digital strategy'.
- 'Six elements of digital literacy', JISC and Helen Beetham, *Building Digital Capability*, 2014-2018





- Staff development: workshops, events, conferences, online forums, thematic and regional networks , international study tours (South Africa 2012)
- Resources: *Perspectives* journal, *Newslink*, good practice guides, website
- Accreditation opportunities: Accredited Membership (AAUA) and Fellowship (FAUA)
- AUA Mark of Excellence for universities
- Postgraduate Certificate in Higher Education Administration, Management and Leadership (with Nottingham Trent University) with mentoring by AUA members
- The AUA CPD framework
- 2020 Annual Conference – early bird bookings open July 2019!

# AUA CPD Framework







- i. [AUA website: www.aua.ac.uk](http://www.aua.ac.uk)
- ii. [AUA CPD Framework](#)
- iii. [AUA Journal - \*Perspectives: Policy and Practice in Higher Education\*](#)
- iv. [HESA Data Futures project](#)
- v. [JISC Building Digital Capability](#)
- vi. [JISC Horizons report on emerging technologies and education, Spring 2019](#)
- vii. [JISC Good Practice guides](#)
- viii. [The Fourth Industrial Revolution: what it means, how to respond](#), Klaus Schwab, World Economic Forum (2016)
- ix. [Verizon 2019 Data Breach Investigations Report](#)